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Skinner Butte Park Master Plan

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Project		ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	SCOPING	PLANNING	DESIGN	IMPLEMENTATION	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE
1	**Strategy: Establish an interpretive, education and preservation program for cultural history and natural history/ecology**											
1.1	**NATURAL HISTORY: Increase public awareness and stewardship of natural resources, natural history and restoration projects through interpretation and education.**											
A.	Provide interpretive signage and brochures	2	I	*	see below	*	*	*	*	2005	TBD	$40,000
	Possible themes: Highlighting the seriousness of the threat posed by invasive plant spp.; Illustrating pre-historic ecosystems of the butte and how they have changed over time; Listing and depicting general flora and fauna of butte and riparian areas;Explaining specific flora and fauna in detail relative to life cycles, habits, associations, uses, myths, etc.;Detailing statistics of existing, large tree specimens including age, diameter, height, species, miscellaneous benefits, possibly in conjunction with self-guided tour "Trees of Eugene";Explaining various elements of river ecology, hydrology and geomorphology; Explaining the geology of the butte and related land forms (Spencer Butte and Gillespie Butte);Explaining impacts and changes caused by human use and development, for example the construction of the freeway altering river hydrology, etc; Explaining restoration projects, and the process of increasing diversity; Outlining volunteer opportunities in the park to help with restoration projects or ecosystem maintenance											
B.	Seek an appropriate group or non-profit organization to adopt the park's natural resources and encourage hands-on community participation through tours, classes, festivals, etc.	1	P	*		*	*			on-going		
C.	Encourage hands-on community participation in restoration and maintenance projects through the Stream Team, Volunteers In Parks and other programs	1	POL	*		*	*			immediate		
1.2	**SETTLEMENT AND MODERN HISTORY: Expand public awareness of local cultural history through interpretation and historic preservation.**											
A.	Work with local experts and historians to ensure, to the degree possible, the accuracy and legitimacy of information presented	1	POL	*						on-going		
B.	Seek one or more groups or non-profit organizations to adopt the park's cultural history for tours, classes, festivals, etc.	2	P	*	See below for details					on-going		
	1. Work with the Shelton-McMurphey-Johnson House Associates to expand interpretive programs through this "gateway" feature and key historic resource. Utilize the existing facility and organization to disseminate information, organize events and host program support for history-related efforts. 2. Work with the Skinner City Farm to organize, host and develop history-related programming, events and features in and around the proposed west-end community farm and facilities. 3. Work with the Campbell Senior Center to disseminate information and host exhibits on key historic aspects of the park 4. Work with the Eugene Rotary Club on historic interpretation and other projects on and around Skinner Butte. Build on their previous body of generous volunteer work improving and maintaining the butte overlook and view areas.											
C.	Preserve and restore historic resources within the park	2	I	*	See below for details	*	*	*	*	2005	TBD	$25,000

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	1. Consider inter-departmental pursuit of negotiation with current property owners to purchase land between the existing Shelton-McMurhpey-Johnson House property and the 3rd/4th Connector for redevelopment as parking and improved access to the SMJ House and south Skinner Butte trail (as well as the proposed Skinner Butte Promenade). See the Shelton-McMurphey-Johnson House Historic Landscape Master Plan for more information and other suggestions currently under consideration. 2. Focus immediate preservation efforts on the CCC stone walls, CCC fire place, CCC trails and stairways 3. Explore possible collaboration with the University of Oregon Historic Preservation program for the development of recommendations in these and other areas of the park 4. Encourage continued preservation and restoration of other historic resources in the park such as the Shelton McMurphey Johnson House, the EWEB reservoir, Lamb Cottage, The Columns quarry site, the "Big O" and the "Big E"											
D.	Create an interpretive signage program for modern cultural history of the region	2	I	*	See below for details	*	*	*	*	2005	TBD	$35,000
	1. Describing park features and monuments such as:Shelton-McMurphey-Johnson House; The 1926 Reservoir (and original use of butte, other reservoirs, etc.); The CCC camp, including walls and trails; The columns; The observatory; The big 'O' and big 'E'; Lamb Cottage; Original Skinner's Cabin location and others 2. Develop a series of historic photographs placed at or near the original photo location to depict change over time, for example: West end of butte looking west - river and farmsteads; East end of butte looking east - covered bridge and flood; Butte overlook looking south - Willamette Street and downtown; Foot of north butte looking towards Lamb Cottage - 1920's car camp and/or Camp Skinner; Near train station looking north - SMJ house and observatory; The columns quarry - quarry workers from turn of century 3. Integrate cultural history interpretive signage program with way-finding and natural resource interpretation 4. Use Cheshire Street or the bike path as an interpretive comparison to the journey on the Applegate Trail, with markers and historical anecdotes representing various points on the journey, etc.											
E.	Establish a historic, interpretive route through the park that links key interpretive elements and points.	2	I	*	See below for details	*	*	*	*	2005	TBD	$35,000
	1. Create a map describing points on the tour - provide at key locations such as Campbell Senior Center, the Shelton-McMurphy-Johnson house, the community farm, the interpretive center and elsewhere in town such as the Lane County Museum, Chamber of Commerce, travel agencies, etc. 2. Encourage adopting organizations or individuals to provide guided tours, for example the Eugene Rotary Club 3. Consider two separate but connected routes - one for the butte area and one for the lower park areas											
1.3	**HISTORIC VIEWS: Preserve, protect and restore historic viewsheds as defined by the Skinner Butte Viewshed Management Plan**											
A.	Develop a Viewshed management Plan	1	POL	*	See Viewshed Management Plan					Complete	Master Plan	
B.	Establish and record baseline views and record monitoring criteria	1	POL	*	See Viewshed Management Plan				*	immediate	TBD	$2,000
C.	Restore viewsheds to threshold level (ca. 1990 levels) through staff and volunteer efforts	1	I	*	See Viewshed Management Plan		*		*	immediate	TBD	$25,000
D.	Monitor views based on established criteria and initiate restoration efforts every two (2) years	1	I	*	See Viewshed Management Plan				*	ongoing	TBD	
1.4	**NATIVE AMERICAN HISTORY AND CULTURE: Include elements in Skinner Butte Park to highlight and include the role of Native Americans in the region.**											
A.	Work with the Grand Rhonde Tribal Council, local Kalapuya descendants, and historians to develop a program and ensure, to the degree possible, accuracy, sensitivity and respectfulness of interpretive features	1	POL	*						immediate		
B.	Establish an artistic and/or interpretive testimonial to the Kalapuya natives of the Willamette Valley (suggested location: top of Skinner Butte in the summit meadow area)	2	I	*		*	*	*	*	2005	TBD	$25,000
C.	Create an interpretive signage program for early cultural history of the region	2	I	*	See below for details	*	*	*	*	2005	TBD	$20,000

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	1. Describing the story of the Willamette Valley Kalapuya from early native settlement, changing patterns of land use, the contact period, and modern legacy 2. Considering an emphasis on mutual survival and reconciliation 3. Describing various methods of land management 4. Describing various uses of natural materials still found on site (ex.: native sunflowers for oil extraction, anointing) 5. Describing pre-historic events or activities in an appropriate setting (i.e. camas harvest near a section of wet prairie, use of top of butte as lookout, use of river)											
D.	Promote one-time, annual or programmed events and activities recognizing and reflecting native culture and practices such as symbolic or practical burning of prairie, camas/tar weed harvest festivals, etc.)	2	P	*						on-going		
E.	Work with local and regional Kalapuya individuals or organizations to design and sponsor events and activities, and promote partnerships between other organizations	2	P	*						on-going		
F.	Include native nomenclature in the interpretive and way-finding signage plan, or consider officially re-naming elements of the park or surrounding area	2	POL							on-going		
G.	Include symbolism in park design elements and interpretive material reflecting native culture (examples: the camas bulb or flower; elements of Kalapuya oral history)	2	POL							on-going		
1.5	**INTERPRETIVE CENTER: Develop a new interpretive center**											
	Develop a new interpretive center in Skinner Butte Park. The center could be a group or concentration of interpretive elements such as kiosks in a prominent area, or the integration of similar informational elements in a new or existing structure.	2	I		May be combined with interpretive action items for natural resources and cultural history.	*	*	*	*	2010	TBD	$150,000
A.	The center should work with the overall interpretive plan to provide an overview of the Skinner Butte Park interpretive system, including major topics, maps, etc.	2	CR									
B.	Center could serve as a readily-accessible, regional center for reference to other regional sites and sources of natural and cultural interest	2	CR									
C.	Suggested locations for a new center include the butte summit overlook area or near the west end near the proposed historical community farm	2	CR									
2	**Strategy: Implement a Habitat Management Plan for Skinner Butte Park**											
2.1	**HABITAT INVENTORY: Continue research of natural resources within the park to better inform natural resource planning, restoration and managmenet goals.**											
A.	Initiate and execute an in-depth Habitat Inventory study for the butte and the river habitats and connections.	1	RE		For all Habitat Management Units	*	*	*	*	2002-2003	BOND	$50,000

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B.	Develop an inventory of existing plant and animal communities	1	CR		For all Habitat Management Units							
C.	Follow the management priorities outlined in the Habitat Management Unit descriptions	1	CR		See Ch. 5 Habitat Management Unit Descriptions							
D.	Tailor protocols and management recommendations to other goals, strategies and actions of the Skinner Butte Park master plan	1	CR		See Ch. 4 Park Policy Framework							
E.	Include lists of recommended plant species (and sources), in combinations, to best achieve natural resource restoration and conversion goals	1	CR									
E.	Seek detailed, site specific recommendations for restoration and conversion projects	1	CR									
	1. Recommendations for enhancing existing habitat types 2. Recommendations for expanding existing habitat types and converting existing lawn areas to wet prairie or upland prairie 3. Long-term management Recommendations for existing, restored or converted habitat types 4. Refine the Recommendations for improving overall habitat functions throughout the park											
F.	Assess most sensitive areas and recommend short- and long-term strategies to protect them	1	CR									
G.	Use the study as a basis for future research and evaluation of success	1	POL							on-going		
2.2	**NATURAL SYSTEMS: Recognize and allow for the natural dynamics of diverse ecosystem types.**											
A.	Leave snags, dead wood in forest for habitat improvement, nutrient recycling	1	POL							immediate		
B.	Use fire to maintain ecosystems dependent on semi-annual burning	1	POL							as feasible		
C.	In lieu of fire, develop and test alternatives to promote health of fire-dependent ecosystems	1	POL							on-going		
D.	Account for and anticipate the effects of flood events along the river, or other natural disturbances in the park	1	POL							on-going		
2.3	**EROSION CONTROL: Create and implement a plan to control river bank erosion that allows for seasonal flooding and improves the riparian ecosystem.**											
A.	Initiate and execute a study of the bank stabilization and habitat restoration potential along the Willamette river in the western 1/3 of the park	2	RE		See Management Unit H10 for conceptual plan of this area	*	*	*	*	2005	TBD	$25,000
B.	Seek recommendations for the most ecologically beneficial and structurally sound stabilization options	2	CR									
C.	Incorporate habitat management recommendations from natural resources study into the project	2	CR									
D.	Implement the bank stabilization and habitat improvement measures as recommended by the bank stabilization study	2	I			*	*	*	*	2005	TBD	?

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2.4	**ECOSYSTEM FUNCTIONS: Identify opportunities for increasing ecosystem functions for the park as a whole.**											
A.	Plant native tree and shrub species instead of ornamental species in certain areas based upon management unit goals and/or further findings	1	POL		Refined by Habitat Inventory recommendations under the guidelines of the Management Unit Descriptions					immedaite		
B.	Adjust irrigation cycles to protect the health of existing, native trees (oaks, firs)	1	POL		Refined by Habitat Inventory recommendations					immediate		
C.	Improve the functional connection between areas with highest habitat value through increased use of native species, restoration to a higher habitat value and/or adjusting patterns of use or park programming appropriately	1	NR		Refined by Habitat Inventory recommendations. See habitat restoration action items.	*	*	*	*	on-going	see habitat restoration	see habitat restoration
D.	Implement further recommendations as identified by the natural resources study	1	NR		Refined by Habitat Inventory recommendations					on-going	TBD	TBD
2.5	**INVASIVE SPECIES: Remove and control invasive plant species throughout the park**											
A.	Develop and implement a control plan to remove each key, targeted species, and a general action plan for removal of all invasive species	1	RE/ NR/M	*	Refined by Habitat Inventory recommendations	*	*	*	*	on-going	BOND, POS	$10,000
B.	All invasive plant species in the park, including tree species such as mazard cherry, English hawthorne, Norway maple and others as recommended by the natural resource study, shall be authorized for removal under the goals of natural area restoration and habitat management for Skinner Butte Park	1	POL	*	See Habitat Management Plan and Tree Removal Authorization					immediate		
C.	Recognize the invasive species control plan as an ongoing maintenance requirement. Secure long-term, annual funding to maintain the invasive species control action plan	1	POL	*	Refined by Habitat Inventory recommendations					immediate		
D.	Research and evaluate various methods for invasive species removal, with a focus on key, targeted species (ivy, blackberry, maple, hawthorne, etc.)	1	RE	*	Refined by Habitat Inventory recommendations					immediate	BOND, POS	
E.	Consider a bounty system for the removal of invasive plants (suggestions include a day-long or monthly activity, whereby volunteers, groups, etc. could collect a bounty for each blackberry cluster removed)	1	CR	*								
F.	Avoid planting or introducing invasive, potentially invasive or suspected species in to the park	1	POL							immediate		
2.6	**LONG-TERM HABITAT MANAGEMENT: Manage various areas of the park for the following habitat types: conifer forest, river / riparian, oak savanna, upland prairie and wet prairie.**											

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A.	Incorporate and draw upon, and/or adopt existing, state-of-the art practices and management guidelines developed for other, similar circumstances (ex. Hendricks Park Forest Management Plan)	1	POL		May be refined by habitat inventory. See Habitat Management Plan					immediate		
B.	Execute management protocol recommended by the natural resources study	1	POL		May be refined by habitat inventory. See Habitat Management Plan					immediate		
2.7	**HABITAT RESTORATION: restore certain areas of the park to a higher habitat value**											
A.	Convert certain segments of irrigated, mown lawn to native upland prairie	1	NR		See Management Unit Descriptions				*	2003	TBD	$50,000
B.	Convert certain mixed successional shrub and forest areas on the south, east and west slopes of the butte to native upland prairie	1	NR		See Management Unit Descriptions				*	2003	BOND	$10,000
C.	Convert certain mixed successional shrub and forest areas on the south, east and west slopes of the butte to oak savanna	1	NR		See Management Unit Descriptions				*	2003	TBD	$25,000
D.	Convert certain areas of lawn to native wet prairie, where possible to serve as potential storm water quality enhancement or infiltration areas	1	NR		See Management Unit Descriptions				*	2003	BOND	$30,000
E.	Actively manage restored and converted areas to preserve, protect and enhance the desired ecosystem type	1	M							as neccesary		
F.	Suitability of areas to be converted to specific habitat types should be refined through the Habitat Inventory	1	CR		Applies to natural resources study					see NR study	see NR study	see Habitat Inventory
G.	Balance conversion of areas with current recreational uses and needs	1	CR		See Management Unit Descriptions							
H.	Habitat restoration recommendations should also consider aesthetic and educational values as key functions of the park	1	CR		See Habitat Management Plan and Habitat Management Unit general description							
3	**Strategy: Create management units to guide implementation strategies**											
A.	In order to maintain continuity and a clear, cohesive system of management and improvement, analyze the functions of the park as a whole and execute planning and management to support those functions	1	CR		See Ch. 5 Management Units and Management Unit Descriptions					complete		
B.	Analyze the function of various areas of the park and determine their programming requirements, unique values and associations with similar management needs	1	CR		See Ch. 5 Management Units and Management Unit Descriptions					complete		
C.	Refine management recommendations for specific management units	1	RE		See Ch. 5 Management Units and Management Unit Descriptions					see NR study	see NR study	see Habitat Inventory

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D.	Clearly identify priority functions, programming and goals for each management unit	1	CR		See Ch. 5 Management Units and Management Unit Descriptions					complete		
E.	Prepare a management unit map to include with the master plan	1	CR		See Ch. 5 Management Units and Management Unit Descriptions					complete		
4	**Strategy: Re-vitalize and maintain key park and recreational facilities**											
4.1	**SKINNER BUTTE SUMMIT: Redevelop the top of the butte in a manner that is consistent with a high-quality community focal point that reflects the historic context**											
A.	Re-develop the parking area to maximize parking capacity, minimize pavement and enhance circulation and safety	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$250,000
B.	Re-develop viewing terrace area for individual and group use	2	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$250,000
C.	Include a broad overlook promenade on the south side of the parking area, including seating areas and a railing that minimizes obstruction of the view	2	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$150,000
D.	Add new site furniture, signage and interpretive material	2	I		See below for details	*	*	*	*	2010	TBD	$75,000
	1. Consider an open arrangement of interpretive displays that is inviting and durable 2. Consider locating the center at the west or east end of the summit parking area, or at the east end near the overlook viewing terrace											
4.2	**CORE EVENT AREA: Improve park facilities to accommodate and promote a core event area for small and large group social activities such as organized picnics, weddings, festivals, etc.**				See Draft Master Plan drawing for conceptual guidelines							
A.	Construct and manage a new historic replica picnic shelter	3	I		Strongly consider the CCC Camp Skinner barn structure as a model for construction style and details. The overall appearance should be in keeping with the historic context of the site.	*	*	*	*	2010	TBD	$250,000
B.	Construct and program a new river-front amphitheater	3	I		See below for details	*	*	*	*	2010	TBD	$150,000
	1. Use existing topography, natural materials and subtle design to maintain soft character of park 2. Consider precedents from other CCC projects 3. Consider a natural-resource interpretive theme, for example "The Chinook Amphitheater" (or similar), to highlight river-related issues and serve as a focus for community education											
C.	Re-develop the existing path structure to accommodate new features, link major entrance areas and provide for accessibility standards	2	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$200,000

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D.	Develop small-scale, minimal sports facilities such as volleyball that shall focus on small-group activities ancillary to the large-group picnic and event facilities	3	I		Consider turf volleyball w/flush-mounted sleves for net poles	*	*	*	*	2010	TBD	$50,000
4.3	**PLAYGROUND: Fundamentally re-develop the existing playground as a city-wide attraction**	1	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2003-2005	TBD	$250,000
A.	Expand the physical size of the playground to accommodate more users	1	CR									
B.	Expand the diversity of experiences and skill levels available, including compliance with newly adopted ADA requirements for play equipment accessibility	1	CR									
C.	Create a unique play experience linked to the unique values and character of the park	1	CR									
D.	Consider a historical and/or natural theme	1	CR									
E.	Design play area and select equipment outside of the standard pre-fabricated style	1	CR									
F.	Provide comfortable, convenient areas for adult supervision such as benches, seating walls	1	CR									
4.4	**WEST END: Redevelop the west end of the park for education, interpretation, recreational use and natural areas in keeping with the character and unique aspects of the park.**											
A.	Seek a vendor through a Request for Proposals (RFP) to implement a community farm in this area that is in keeping with the civic focus and historic nature of the park, promoting education, natural and cultural history, community involvement and support, ecology and recreational public access to horticultural and agricultural activities.	1	POL	*	Terms, scope and phasing for community farm project to be outlined in RFP and contract; See draft master plan drawing and Skinner City Farm March 2001 for conceptual guidelines					immediate		
B.	Seek a vendor to redevelop the current Child Care, Inc. building as a park host facility	1	POL	*	Contract to be negotiated separately from master plan					immediate		
C.	Provide basic start-up infrastructure needs such as irrigation to community farm site	1	I	*	Scope of improvements to be determined through RFP. Future infrastructure improvements may be negotiated through a vendor contract.	*	*	*	*	2001/ 2002	BOND, TBD	$15,000
D.	Work with contracted vendor to develop suitable programming for this area.	1	RE	*	Guidelines to be outlined in RFP and contract	*	*	*	*	2001/ 2002	POS	$5,000
E.	Execute an alternative proposal for the west end if community farm is discontinued	3	I	*	See below for outline of the back-up plan for this area in the event of the dissolution of the community farm	*	*	*	*	as needed		

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1. Expand the H7 Habitat Management Unit to cover the area of the S4 Special Management Unit
2. Consider adaptive re-use of remaining structures for a continuation of the park host function other park functions such as picnic shelters, interpretive centers, etc. 3. In the absence of funding or need for adaptive re-use, consider the removal of structures, roads and utilities for habitat restoration and further expansion of the H7 Habitat Management Unit 4. Allow developed parking area to remain, or consider the addition of a small (10-space) parking and entrance kiosk for the habitat restoration area and access to the Greenway and riverbank path system

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4.5	**LAMB COTTAGE: Re-vitalize Lamb Cottage and surrounds to support group events and provide an anchor for the Skinner Butte Promenade**											
A.	Enhance Lamb Cottage as the river-side terminus of the Skinner Butte Promenade.	2	POL		See Draft Master Plan drawing for conceptual guidelines							
B.	Develop expanded outdoor terraces south of Lamb Cottage to provide break-out space for events.	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$75,000
C.	Design and construct a new path system to provide a clear connection from the riverbank bike path to the Skinner Butte Promenade around Lamb Cottage and the outdoor terraces	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$30,000
D.	Use native planting in a formal way around Lamb Cottage to demonstrate the use of native plants in a residential setting (see Action 4.7)	2	I	*	See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$20,000
4.6	**OPEN SPACE: Designate adequate open space within the park**											
A.	Areas that remain open as recommended by this master plan are intended to remain open and free of obstructions such as trees, fences, parking, built structures or other physical elements to preserve the sense of space, provide relief from the urban environment and create a variety of experience	1	POL		See Draft Master Plan drawing for conceptual guidelines					immediate		
4.7	**LANDSCAPE AND IRRIGATION: Address general condition, maintenance and development of landscape areas throughout the park.**											
A.	Identify, designate and enhance certain, significant areas of traditionally maintained lawn and ornamental gardens for informal park activities, community events, private functions, etc.	1	POL		See Management Unit Descriptions							
B.	Design and construct renovation of the outdoor infrastructure of the Campbell Senior Center to accommodate and promote the use of the area for private social functions such as weddings, reunions, anniversaries, graduations, etc.	1	I		Consider stone walls, ornamental planters and pots, high-quality stone or manufactured paving, light standards, garden structures and park furniture	*	*	*	*	2002	BOND, TBD	$5,000
C.	Design and construct planting area renovations with an ornamental and floral display theme for enhancement of existing planting and floral garden areas.	3	I	*	Consider involvement of seniors and other CSC-user groups with plant interests	*	*	*	*	2010	TBD	$75,000

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	1. Campbell Senior Center: Renovate garden areas around the buildings and the east patio area for year-round botanical and floral interest, scent and aesthetic appeal. Removal of older vegetation, re-grading, soil amendment and other improvements should be included in this project (See Action 4.7.B.) 2. Parking area, north section of Campbell Senior Center parking lots: Develop a detailed plan for renovation of these areas to promote visibility between street, parking and adjacent path and park areas. Remove older, overgrown plants. Retain plants with high value and interest. 3. Parking area, main north-south parking west of existing ball field: Replace hornbeams and other trees in poor condition with suitable native trees. Renovate shrub and perennial planting areas using suitable native species. Remove overgrown, non-native shrubs and small trees (ex: conifers at NE corner, shrubs at NW corner) to promote good visibility between park areas. 4. Park core: renovate and develop new planting areas in conjunction with park core facility improvements (such as playground, shelter, amphitheater, etc.) using primarily native species.											
D.	Design and construct planting renovations for general aesthetics, floral interest and habitat diversity using native plants for enhancement of certain, existing planting areas.	3	I	*		*	*	*	*	2010	TBD	$75,000
	1. Lamb Cottage (see Action 4.5.D.): Develop native planting plan that focuses on aesthetic value of native plants, with floral displays, contrasting foliage and structural value: Develop plan in conjunction with expansion of outdoor patio/event areas to define space (See Action 4.5.B.) 2. Cheshire Avenue: renovate shrub areas north of street in area north Skinner Butte, generally north of the historic picnic area and stone walls, by removing older, overgrown non-native shrubs to promote good visibility from Cheshire Avenue into the park. Replace suitable native plants. Consider replacing, over time, non-native trees such as European birch and red maple, with native species. 3. West and south parking areas near the Campbell Senior Center: Renovate existing planting areas using native plants for year-round visual interest, habitat value and visibility from Cheshire through parking areas, and from parking areas to the bike path. Some non-native specimens may be retained in this area. 4. Parking area, main north-south parking west of existing ball field: Replace hornbeams and other trees in poor condition with suitable native trees. Renovate shrub and perennial planting areas using suitable native species. Remove overgrown, non-native shrubs and small trees (ex: conifers at NE corner, shrubs at NW corner) to promote good visibility between park areas.											
E.	Design and construct an overall plan for renovating the irrigation system in Skinner Butte Park.	3	M			*	*	*	*	2010	TBD	$200,000
	1. Integrate design into a comprehensive irrigation system for the park 2. Work with maintenance staff to analyze the current system and identify areas that are in greatest need of repair or modification to suit current uses or needs. 3. Consider modifications outlined in the master plan, such as conversion of traditionally maintained (and irrigated) lawn areas to native prairie habitats. 4. Consider temporary irrigation for establishment of native species in planting areas designated for this type of renovation or conversion. 5. Consider new or potential special needs such as plant establishment in natural areas, or the community farm proposal. 6. Implement recommendations concurrent with renovation of park areas. 7. Consider timing of irrigation improvements: make recommendations in terms of system requirements, capacity and other factors that may determine what elements of the system must be improved before other elements can be added, removed or changed.											
4.8	**LIGHTING: Provide for adequate lighting in the park.**											
A.	Consider the lighting needs of new or renovated facilities	3	POL		See other Implementation Plan items that may require lighting							
B.	Relocate the existing lighting standards along the bike path east of the existing ball field to match the alignment of the bike path.	2	M			*	*		*	2010	TBD	$30,000
C.	Repair or replace damaged, tilted or non-functioning lights	2	M			*			*	2010	TBD	$25,000
4.9	**RESTROOMS: Provide adequate sanitary facilities in the park.**											

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		ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	PROJECT STAGES: SCOPING	PLANNING	DESIGN	IMPLEMENTATION	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE
A.	Consider the top of the butte for new restrooms in association with the new interpretive center.	3	I		This should be planned for conceptually, pending the development of favorable use patterns on the butte summit, given that current conditions would not favor the addition of a restroom.	*	*	*	*	TBD	TBD	$150,000
B.	Renovate the existing restrooms near the main playground for disabled accessibility, added natural light, safety and aesthetic appeal	3	M			*	*	*	*	2010	TBD	$50,000
4.10	**COLUMNS: Improve and maintain the columns as a public climbing area,**											
A.	Address and improve user safety issues as the need arises	1	M							as needed	as needed	as needed
B.	Improve parking and access and provide amenities such as benches, bike racks, a drinking fountain, interpretive features and a gathering area for classes	2	I	*		*	*	*	*	2005	TBD	$75,000
C.	Accommodate and respect the historic integrity of the columns, including the addition of appropriate interpretive signage (see Strategy 1.1)	1	POL									
4.11	**MEMORIALS: Carefully evaluate the introduction of new personal or public memorials within Skinner Butte Park**											
A.	Memorials should be limited to those that are directly related to the recreational, educational or broad civic goals of the park	1	POL							immediate		
B.	Personal donations and memorials should support park function, design criteria and goals, and be as inconspicuous as possible	1	POL							immediate		
4.12	**INTRUSIONS: Identify and mitigate physical intrusions impacting recreation and aesthetic values within the park.**											
A.	Consider ways to mitigate the impact of the radio tower and communication building on the butte.	2	I			*	*	*	*	TBD	TBD	$10,000
	1. The radio tower is currently an important part of the public communication infrastructure. 2. Consider aesthetic improvements such as decorative iron security fencing, building structure details/improvements and hard surface improvements within the fenced area. 3. Consider a higher priority for maintenance of the structure and the area inside fence. 4. Consider removal of the radio tower, and removal or re-use of the communications building if viable, practical communications alternatives exist or can be developed for current key, public services. Viable communications alternatives do not exist in the forseeable future, and the likelihood of removal or re-use is currently low.											
B.	Consider ways to re-develop or mitigate visual impact and prominence of the Lincoln Yard buildings and storage areas	3	I			*	*	*	*	TBD	TBD	TBD

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C.	Re-develop the existing Child Care, Inc. building as a park host facility in conjunction with re-development of the west end (see Action 4.4)	1	I	*	Alternatively, consider other re-use or removal of the structure	*	*	*	*	2002	SVD	TBD
D.	Consider removing the utility pole located just east of the facilities buildings on the south side of Cheshire Ave.	3	I		The pole negatively impacts the view of the park from the historic picnic area above the stone walls, as well as several other important views within the park. Feasibility research required.	*	*	*	*	2010	TBD	TBD
E.	Research and implement ways to mitigate impacts of I-105	3	RE/I		Impacts from I-105 include the west end and across the river	*	*	*	*	2010	TBD	TBD
	1. Work with the Oregon Department of Transportation on research and exporation of options 2. Explore ways to mitigate noise impacts from the E-W stretch of I-105 north of the Willamette River and across from Skinner Butte Park, as well as the N-S section to the west of the park. Noise impacts from both sections are substantial and affect the quality of experience in the park. 3. Consider analysis and/or research of previous analyses to determine practicality of possible solutions 4. One option to mitigate noise impacts from the E-W stretch of I-105 may include installation of jersey barriers on park side of freeway to block the bulk of tire noise from north or east bound traffic without blocking views of drivers to river and park 5. Consider neighborhood-initiated and maintained alternative planting schemes along the east bank of the freeway berm of the N-S section of I- 105, with consideration for the potential solar needs of the community farm proposal, if applicable 6. Explore options for addressing suspected polluted runoff from the N-S section of I-105 on-site in bio-swales or other landscape features (see Action 4.4 and Management Unit H8)											
5	**Strategy: Develop and apply design standards for all built facilities and infrastructure that reflects and emphasizes the park's historic context**											
A.	Develop a clear set of design standards and recommendations for all built facilities and infrastructure that reflects and emphasizes a stylistic and thematic consistency with the park's cultural history	1	RE/ POL			*	*	*	*	2005	TBD	$15,000
B.	Emphasize the permanence and timeless quality of CCC or State/National parks, or the rustic quality of early western settlement	1	CR									
C.	Include appropriate design standards also for lighting, park furniture, paved surfaces, signage, traffic controls, and all other aspects of the built environment	1	CR									
D.	Include a range or choice of colors, scales, materials, styles and explore particular identifiable features that will be associated with Skinner Butte Park	1	CR									
6	**Strategy: Improve and maintain pedestrian, bicycle and vehicular traffic circulation patterns to emphasize alternative transportation, accessibility and safety**											
6.1	**SKINNER BUTTE PROMENADE: Explore the development of a clear and convenient pedestrian promenade from downtown via the summit of Skinner Butte and Lamb Cottage to the Willamette River.**				See Draft Master Plan drawing for conceptual guidelines							

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		ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	SCOPING	PLANNING	DESIGN	IMPLEMENTATION	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE
A.	Create a safe and attractive pedestrian promenade within the character of the park and design standards	2	CR									
	1. Provide adequate, pedestrian-scale lighting 2. Provide clear, defined entry points and clear intersections 3. Remove dense underbrush between 3' and 7' height within a minimum of 20' on either side of path to create safety corridor through forested areas 4. Provide clear way finding signs or markers 5. Use materials and craftsmanship in keeping with the historic context of the park											
B.	Create gateways at major entry points at the summit, north butte, Lamb Cottage and the Willamette River	2	CR									
C.	Create a sense of continuity, quality, safety and interest for the promenade	2	CR									
D.	Collaborate with property owners to create a bicycle and pedestrian railroad crossing near the west end of the train station	2	RE			*	*	*	*	2010	TBD	TBD
	1. Option A: explore the possibility for a pedestrian crossing at-grade 2. Option B: provide a pedestrian underpass 3. Option C: provide a pedestrian overpassk											
E.	Collaborate with property owners between RR tracks and 3rd/ 4th connector to create a pedestrian easement or other solution to connect the train station to the south butte entrance	2	RE			*	*	*	*	2010	TBD	TBD
F.	Develop a pedestrain and bicycle path connecting the train station area with the southern foot of Skinner Butte	2	I		Blend materials and style of existing CCC stonework on south side of Cheshire with urban infrastructure in 5th street/ train station area	*	*	*	*	2010	TBD	$200,000
G.	Develop a main entrance area at the southern foot of Skinner Butte to serve as a gateway, including parking, lighting, park signage and trail information (see 6.4.F.)	2	I		Match materials and style of existing CCC stonework on south side of Cheshire	*	*	*	*	2010	TBD	$100,000
	1. Consider the merits of existing planning commissioned by Rotary Club and produced by Satre Associates with greater emphasis on pedestrian use 2. Consider other options that integrate the SMJ house to the extent possible, with an emphasis on alternative transportation and pedestrian use.											
H.	Develop a stone stairway ascending the soth slope of Skinner Butte from the 3rd/4th connector to the summit overlook area	2	I		Generally follow route of existing path. Path may be widened and defined with appropriate materials in a style similar to CCC stonework on south side of Cheshire	*	*	*	*	2010	TBD	$800,000
I.	Develop a pathway from the summit overlook area, down the north side of Skinner Butte to the historic picnic area directly south of Lamb Cottage	2	I		Generally follow route of existing path. Path may be widened and defined with appropriate materials in a style similar to CCC stonework on south side of Cheshire	*	*	*	*	2010	TBD	$175,000
J.	Develop a gateway to the Skinner Butte Promenade at the historic picnic area south of Cheshire, including wayfinding and interpretive materials	2	I		Match materials and style of existing CCC stonework on south side of Cheshire	*	*	*	*	2010	TBD	$25,000
K.	Re-align and re-build existing CCC stone stairway to create axis with Lamb Cottage	2	I			*	*	*	*	2010	TBD	$35,000

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		ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	SCOPING	PLANNING	DESIGN	IMPLEMENTATION	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE
L.	Create a clear pedestrian crossing across Cheshire Avenue on axis with Lamb Cottage	2	I		Consider raised crossing or similar visible feature clearly giving pedestrians right of way	*	*	*	*	2010	TBD	$25,000
M.	Develop a stone stairway descending the bank north of Cheshire Ave. to Lamb Cottage	2	I		Match materials and style of existing CCC stonework on south side of Cheshire	*	*	*	*	2010	TBD	$35,000
6.2	**TRAIL SYSTEM: Construct a clear trail system for the butte and the river corridor**				See Map 9 Proposed Trail System							
	Trail systems are intended to reduce the creation of short-cuts, reduce erosion, improve access, improve safety through increased legitimate use, and provide interpretive interest.	1	CR									
A.	Create a River-Bottom Interpretive Trail	1	I	*		*	*	*	*	2003	BOND	$30,000
	1. Provide access to trail from bike path at least every 500 feet 2. Provide some point of interest or interpretive element at least every 250 feet 3. Use natural materials such as crushed rock or wood chips for a trail surface 4. Provide seating areas in visible locations 5. Discourage and avoid "hidden" areas that might attract negative uses											
B.	Create a hierarchy of trails on Skinner Butte	1	I	*		*	*	*	*	2003	BOND	$70,000
	1. "Summit Loop" (accessible if possible); 12 feet wide, hard surface less than 5% slope (northern portion of summit loop needs resurfacing) 2. "Skinner Butte Promenade"; 12 feet wide, hard surface, stairs, natural materials (basalt stone) and CCC-styel craftsmanship (See Action 6.1) 3. "Hiker's Loop"; trail 36-48 inches wide; crushed rock base wood chip surface; low impact; moderate skill level 4. "Explorer's Loop"; trails 30 inches wide; crushed rock base wood chip surface; least impact, highest skill level 5. Use natural materials such as stone, stone facade, crushed rock, wood or wood chips for trail surfaces; "Summit Loop" may be manufactured surface to comply with ADA 6. Create a variety of widths and trail characters to increase trail identity and way finding that echoes trail hierarchy 7. Discourage short-cutting with low stone walls, rustic wooden rails, planting, etc. 8. Provide seating areas in visible locations 9. Provide clearly marked intersections with signage											
6.3	**EMPHASIZE ALTERNATIVE TRANSPORTATION: Emphasize and encourage alternative transportation modes within the park, as well as to and from the park.**											
A.	Protect and maintain the Willamette River bike path throughout the park as a major alternative transportation corridor.	1	POL									
B.	Explore and implement methods of minimizing conflicts between pedestrians and bicyclists on the path	2	RE			*	*	*	*	2010	TBD	TBD
	Options to consider: 1. Divide the lane between pedestrians and bikes in high traffic areas 2. Encourage pedestrian traffic on nearby park paths 3. Provide signage encouraging bicyclists to yield right-of-way 4. Set a bicycle speed limit through high traffic areas 5. Work with Public Works Transportation office to insure compliance with the Manual of Uniform Traffic Control Devices											

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						PROJECT STAGES						
C.	Promote bicycle use of the park by providing abundant bike parking at all major use locations such as the summit, park core, west end, lamb cottage, Campbell Center, etc.	1	POL									
D.	Create a designated bike lane on Skinner Butte Loop from both park entrances to the summit (uphill lane only)	3	I			*	*	*	*	2010	TBD	$10,000
E.	Establish a clear bicycle entrance to Skinner Butte Park and the South Bank Trail from High Street and Washington Street	3	I			*	*	*	*	2010	TBD	$150,000
F.	Provide clear and convenient pedestrian/bicycle crosswalks within the park and elsewhere along main routes leading to the park (High Street, Lincoln Street and Washington Street).	3	I			*	*	*	*	2010	TBD	$150,000
G.	Tie in character of crosswalks to identify with the character of the park. Create a consistent theme that is recognizable as a route leading to the park	3	CR									
H.	Provide clear pedestrian. and bicycle way-finding signs, distance markers, etc.	3	I			*	*	*	*	2010	TBD	$20,000
I.	Provide clear and convenient bus stops within the park	3	I			*	*	*	*	2010	TBD	TBD
J.	**VISITOR'S LOOP:** Designate and promote a pedestrian loop through the park from the downtown area for visitors	3	I		See Map 5 for possible route of "Visitor's Loop"; integrate with interpretive program for history and ecology	*	*	*	*	2010	TBD	TBD
K	Shelton_McMurphey-Johnson House connection: explore options for developing a clear pedestrian connection from the intersection of 3rd. Avenue and Pearl Street west to the SMJ House.	3	I		Requires research into property ownership, right-of-way and easement issues for feasibility	*	*	*	*	2010	TBD	TBD
6.4	**PARKING MODIFICATIONS AND MANAGEMENT: Maximize use of existing paved areas while minimizing construction of new parking.**											
A.	Encourage parking downtown (dependent on good pedestrian connection)	1	POL									
B.	Design and construct redevelopment of main, existing north-south parking lot west of existing ball field for efficiency, aesthetics and pedestrian friendliness.	3	I			*	*	*	*	2010	TBD	$125,000
	1. Change from angle parking to 90 degree parking 2. Stripe parking spaces 3. Widen the center planting island to reduce travel lane width and parking space depth to minimum requirements 4. Add planting islands as required by code 5. Include pedestrian crossings at south entrances/exit and across north turn-around loop 6. Redevelop planting and irrigation (see Action 4.7.D. and 4.7.E.)											
C.	Design and construct a small (20 to 30 space maximum) parking area near the north end of Washington Street for users of the proposed community farm, or proposed natural areas	3	I		Project timing and scope should be based on evidence of need for community farm project (see Action 4.4)	*	*	*	*	2010	TBD	$75,000

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		ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	PROJECT STAGES: SCOPING	PLANNING	DESIGN	IMPLEMENTATION	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE
D.	Design and construct parking modifications to Cheshire Avenue	3	I			*	*	*	*	2010	TBD	$125,000
	1. In conjunction with modifications to Cheshire Ave., add angle parking, using existing street width, to area south of Lamb Cottage to increase parking supply in this area while narrowing travel lane width to minimum (10 feet). 2. Define and stripe parallel parking spaces along Cheshire Ave. Use extra street width to include new parallel parking where extra width safely allows. 3. Use mountable-curb parking space definition as recommended for traffic calming, apply to both angle and parallel parking areas											
E.	Redevelop parking area on butte summit	2	I							See Action 4.1	See Action 4.1	See Action 4.1
	1. Try to maintain same number or more parking spaces in equal area (including code requirements) 2. Add planting islands as required by code 3. Stripe spaces 4. Reduce travel lane width to minimum to allow wider pedestrian promenade and overlook area south of lot 5. Provide for several park-and-view spaces with unobstructed views to the south (consider railing height, placement of park furnishings, etc.) 6. Explore options for adding a turn-around for cars at the east end of the lot 7. Explore options for bus parking											
F.	Explore ways to improve parking and public access at the south Skinner Butte trail head and the Shelton-McMurphey-Johnson House at the 3rd/4th Connector	2	I							See Action 6.1.G	See Action 6.1.G	See Action 4.1
	1. Consider inter-departmental pursuit of negotiation with current property owners to purchase land between the existing Shelton-McMurhpey-Johnson House property and the 3rd/4th Connector for redevelopment as parking and improved access to the SMJ House and south Skinner Butte trail (as well as the proposed Skinner Butte Promenade). 2. See the Shelton-McMurphey-Johnson House Historic Landscape Master Plan for further recommendations 3. See the Satre, Associates concept plan for parking at the south trail entrance for potential parking development in this area in lieu of property purchase alternatives											
6.5	**CHESHIRE AVENUE MODIFICATIONS: Design and construct modifications to existing street to promote overall values of park.**				Values include emphasis on pedestrian and bicycle use, connecting butte and neighborhoods with the north half of the park and the river, and promoting safety through reducing speed of through traffic.							
A.	Narrow lane width to 10' maximum for each travel direction (20' total) on Cheshire Ave. through the park between Washington Street and the northern edge of the parking lot north of the Campbell Senior Center	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$20,000
	1. Expand sidewalks or planting areas where narrowing of travel lane frees up space 2. Use low, mountable curb for parallel and angle parking along street											
B.	Add raised crosswalks at regular intervals to slow traffic and promote a connection between the butte and the river, as well as between neighborhoods west of the butte and the park	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$20,000
C.	Consider using a textured material for the travel surface	3	I		Consult with Public Works Engineering and Transportation to determine textured surfaces	*	*	*	*	2010	TBD	$20,000
D.	Set a speed limit of 15mph through the park	3	POL							2005		
E.	Look at possibilities for allowing right-hand turns into Skinner Butte Loop from north-bound lane of Lincoln Street.	3	I		Traffic modification not part of Cheshire Street modifications					2010		

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F.	Consider repaving segment of Skinner Butte Loop from Lincoln Street to Third Ave.	3	I		Traffic modification not part of Cheshire Street modifications					2010		
6.6	**MULTI-MODAL CONNECTIONS: Enhance multi-modal entrance areas and connect them visually to downtown and adjacent neighborhoods.**											
A.	Clarify and improve access and entrance way at 3rd Ave.	3	I			*	*	*	*	2010	TBD	$50,000
B.	Clarify and improve access and entrance way at Lincoln St.	3	I			*	*	*	*	2010	TBD	$50,000
C.	Emphasize Washington, Lincoln and High Street as primary vehicular connectors to downtown	3	I		Consider enhancement through thematic consistency such as tree planting, paving patterns, signs or markers, benches, etc. or through maps, brochures, guides, etc.	*	*	*	*	2010	TBD	$150,000
6.7	**I-105 UNDERPASS: Re-develop this area for pedestrian and bicycle friendly use between the west Whiteaker neighborhood, Owen Rose Garden and Skinner Butte Park.**											
A.	Open and improve the I-105 underpass for pedestrians and bicycles.	3	I		See Draft Master Plan drawing for conceptual guidelines	*	*	*	*	2010	TBD	$50,000
A.	Consider lighting needs to increase safety	3	CR									
B.	Consider connecting pedestrian and bike improvements on the north side to Owen Rose Garden	3	CR									
C.	Consider the underpass as a prime location for youth activity, i.e. skate park to increase public presence and user safety	3	CR									
6.8	**ADA ACCESS: Work towards ADA-compliant access to all key park facilities.**											
A.	Maintain passable road surfaces on Cheshire Street and the Summit Loop roads	1	POL									
B.	Assess and implement measures to allow ADA access on the summit loop walking trail	1	I			*	*	*	*	2005	TBD	$50,000
C.	Provide designated disabled parking near key facilities: summit, west end, park core (playground), Lamb Cottage	1	I			*	*	*	*	2005	TBD	$25,000
D.	Provide accessible routes to all key park facilities from designated disabled parking (per recommendations of 2001 facilities accessibility study)	1	I			*	*	*	*	2005	TBD	TBD
E.	Upgrade facilities to meet current disabled accessibility requirements (per recommendations of 2001 facilities accessibility study)	1	I			*	*	*	*	2005	TBD	TBD

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						PROJECT STAGES						
F.	Consider the needs of visual, hearing and other disabilities in all areas of the park for both safety and opportunities for participation.	1	POL		Accommodations may include tactile warning strips, tactile way finding and interpretive signage, auditory interpretive features, scent gardens, etc.							
6.9	**EQUESTRIAN ACCESS: Consider access by horses as a unique mode of transportation reflecting and promoting the park's unique historic values**											
A.	Consider establishing a route through the park that is open to horse riding at certain times or events	3	POL		Work with local equestrial group							
	1. Minimize conflicts with other uses 2. Establish requirements and conditions for continuing use 3. Enlist the help of the local equestrian association for maintenance of trails, self-enforcement of rules for equestrian access, as well as promotion and organization of events											
B.	Consider the needs of traditional or historic equestrian facilities, such as hitching posts, at key areas within the park	3	I	*	Work with local equestrial group	*	*	*	*	2010	TBD	$15,000
C.	Consider equestrian access in conjunction with promoting the historic interpretation plan through event-based activities, demonstrations, etc.	3	POL	*	Work with local equestrial group					2005		
D.	Consider equestrian access also in conjunction with the proposed community farm for purposes of accurately demonstrating traditional farming techniques	3	POL	*	Work with local equestrial group					2005		
E.	Also consider special permit access by other draft animals such as mules and oxen for events and demonstration purposes	3	POL		Work with local equestrial group					2005		
7	**Strategy: Implement measures to improve public safety within Skinner Butte Park**											
A.	Encourage the establishment of a regular, legitimate adult presence at key locations in the park (summit, park core, west end, and others as necessary or useful).	1	POL	*	Work with local volunteer organizations, vendors and retailers	*	*	*	*	2010	TBD	TBD
	1. Encouraging use by public and private organizations for group-based events 2. Frequent tours, demonstrations or other events related to the historic and ecological interpretive programs 3. Self-guided tours and maps 4. Density of unique attractions related to historical and ecological interpretive programs that would provide a draw for legitimate use 5. Allowing and/or granting licenses for private vendors of consumables such as coffee, fruits and vegetables, ice-cream, snacks, lunch items, etc. to operate in specific areas of the park.											
B.	Develop and maintain a clear, user-friendly trail system on the butte and along the river front to increase use and visibility by the general public. Provide trail alignments that allow for observation of most areas of the park.	1	I	*	See trail system development action items; see also Habitat Management Plan, Understory Vegetation and Public Safety	*	*	*	*	2010	TBD	$15,000
C.	Mitigate overgrown conditions in certain areas of the park frequented by illegal camping through a program of vegetation management (see natural resource goals)	1	I	*	See natural resources restoration and habitat management goals and actions					see NR actions	see NR actions	see NR actions

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D.	Establish a program of routine police, park ranger and/or volunteer patrols through the park	2	POL	*		*	*	*	*	2010	TBD	TBD
E.	Establish a frequent maintenance regimen to clear out trash and post signs at areas frequently used for illegal camping	1	M	*							POS	
F.	Develop a plan to improve safety at the climbing columns, including rock slide management, physical controls and user information	1	M	*							POS	
8	**Strategy: Facilitate follow-through and continuity of master plan goals**											
A.	Develop preliminary cost estimates for key action items	1	RE							complete		
B.	Develop and implement a time-line for including key action items in upcoming work plans and capital improvement budgets	1	RE							complete		
C.	Identify key individuals to provide leadership for the implementation and enforcement of plan goals, strategies and actions	1	RE	*					*	immedaite	TBD	TBD
D.	Actively and creatively seek sources of funding to meet master plan goals	1	RE	*	General fund resources for parks; partnering with other City funding sources such as stormwater; grants; bond measures; donations (individual or through a Parks Foundation); endowments; responsible corporate sponsorships	*			*	immedaite	TBD	TBD
E.	Seek partnerships with other public and private organizations	1	RE	*		*			*	immedaite	TBD	TBD
F.	Identify and enroll key individuals and organizations to carry out specific action items	1	RE	*		*			*	immedaite	TBD	TBD
G.	Cooperate and coordinate with Hendricks Park grant program manager proposed in Hendricks Park Forest Management Plan	1	RE	*		*			*	immedaite	TBD	TBD

Total Budget	$5,652,000
Total bond-funded projects	$220,000

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See page 20 for definitions				SCOPING / PLANNING / DESIGN / IMPLEMENTATION			
ACTION PRIORITY	ACTION TYPE	VOL. OPPS.	NOTES	PROJECT STAGES	TIMELINE	POSSIBLE FUNDS	COST ESTIMATE

DEFINITIONS:

SCOPING - Analysis is needed to understand existing site conditions and site potential.
PLANNING - Project needs to be planned within the larger park/ system context.
DESIGN - Detailed site design and construction drawings of discreet project area.
IMPLEMENTATION - Project construction and or implementation.

PRIORITIES:

1	Highest priority action
2	Second highest priority action
3	Third highest priority action

ACTION TYPE:

CR	Key criteria for improvement project
I	Improvement project (capital project)
M	Maintenance project or policy
NR	Natural resources restoration project
P	Programming project
POL	Policy statement or clarification
RE	Research project (includes further planning)

FUNDING SOURCES:

BOND- Parks & Open Space Bond Measure Fund
POS - City of Eugene, Parks and Open Space Division
OP&RD- Oregon Parks & Recreation Department Recreational Trails Grant
ODFW- Oregon Department of Fish & Wildlife
LWCF- Land and Water Conservation Fund
OWEB- Oregon Watershed Enhancement Board Grants
ACOE- Army Corp of Engineers
ODEQ- Oregon Department of Environmental Quality
SUPERFUND- Federal Hazardous Waste Site Clean-Up Funds
PWE- City of Eugene, Public Works Engineering
PWM- City of Eugene, Public Works Maintenance